

Archived: Monday, 12 July 2021 8:48:02 AM  
From: [Redacted] - Disclosing personal information  
Mail received time: Wed, 23 Oct 2019 05:45:58  
Sent: Wed, 23 Oct 2019 05:45:39  
To: MCCORMICK Lee  
Subject: Re: Attracting Tourism Fund - Streamlined Business Case  
Sensitivity: Normal

\f0  
\f0 Thank you Lee  
\f0

\f0  
\f0 [Redacted] - Disclosing personal information  
\f0

\f0  
\f0 AUSTPEC HOLDINGS

\f0  
\f0 P +61 7 3087 5353  
\f0 M [Redacted] - Disclosing personal information  
\f0 W austpec.com.au  
\f0 A Level 1, 8 Gardner Close, QLD, Australia 4064  
\f0 PO BOX 1336, Milton, QLD, 4064

---

\f0 From: MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
Sent: Wednesday, October 23, 2019 3:24:21 PM  
To: [Redacted] - Disclosing personal information @austpec.com.au  
Subject: Attracting Tourism Fund - Streamlined Business Case  
\f0

Good afternoon [Redacted] - Disclosing personal information  
The following link will allow you to register to set up an account is SmartyGrants:

<https://ditidtourism.smartygrants.com.au/SBC2>

Once registered you will be able to 'Start a submission'.

You can save information in the system as you build the application. SmartyGrants will send an email with the link for your to update the application.

Please make a note of your log in details as you will need to log in each time you want to go back into your saved Streamlined Business Case form/submission. You will be able to do this by clicking on the 'Log in' button on the home screen.

If you have any questions, please give me a call.

Regards

Lee



**Lee McCormick**

Program Manager

Tourism Project Development

Department of Innovation, Tourism Industry Development

and the Commonwealth Games

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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**Archived:** Monday, 12 July 2021 8:51:54 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Tue, 24 Dec 2019 05:55:58  
**Sent:** Tue, 24 Dec 2019 05:55:39  
**To:** MCCORMICK Lee  
**Cc:** O'BRIEN Neil; OMEARA Michael  
**Subject:** RE: Concept images  
**Sensitivity:** Normal

Hi Lee and team

I've set up a dropbox and shared it with you directly. I confirm these images are okay for media use.

Please let me know if you have any issues or don't receive an email from dropbox shortly.

I hope you all have a Merry Christmas!

Many thanks,

[Redacted] - Disclosing personal information

HAZELWOOD  
ESTATE

\cbpat3

\cbpat3

\cbpat3 [Redacted] - Disclosing personal information @hazelwoodgroup.com.au | www.hazelwoodestate.com.au

\cbpat3422 Binna Burra Road, Beechmont, Queensland, Australia 4211

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Tuesday, 24 December 2019 12:15 PM  
**To:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au  
**Cc:** O'BRIEN Neil <Neil.O'Brien@ditid.qld.gov.au>; OMEARA Michael <Michael.OMeara@ditid.qld.gov.au>  
**Subject:** RE: Concept images

Hi [Redacted] - Disclosing personal information

Further to my email, could you please provide any images in a dropbox and confirm they are ok for media use.

Thanks

Lee

**From:** MCCORMICK Lee  
**Sent:** Tuesday, 24 December 2019 11:48 AM

To: [Redacted]  
Subject: Concept images

Hi [Redacted]  
Could you please provide me with some design concept images for the accommodation? The Minister's Office has requested them.

Thanks

Lee



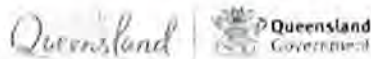
**Lee McCormick**  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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Archived: Monday, 12 July 2021 8:51:41 AM  
From: [Redacted] - Disclosing personal information  
Mail received time: Wed, 20 Nov 2019 04:02:12  
Sent: Wed, 20 Nov 2019 04:01:46  
To: MCCORMICK Lee  
Subject: RE: Business Case for ATF  
Sensitivity: Normal

Hi Lee

It was great to speak with you too. Thanks for your guidance and for getting back to me about financial risks.

I will send through as advised.

Many thanks

[Redacted] - Disclosing personal information  
From: MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
Sent: Wednesday, 20 November 2019 2:00 PM  
To: [Redacted] - Disclosing personal information @hazelwoodgroup.com.au  
Subject: Business Case for ATF

Hi [Redacted] - Disclosing personal information

So sorry to chat with you earlier.

As this is a streamlined business case you will not be assessed against financial risks. As an FYI, here is a comment provided against this criteria:



Please feel free to send me an email if you have any further questions. I will be on emails all afternoon today. Tomorrow I am on an interview panel so will have intermittent access to emails but will respond when I can.

When you send through the pdf of the application, could you please also attach all the attachments as well? Perhaps over 3 emails so they don't bounce when I send them off.

Thanks and good luck,

Lee



**Lee McCormick**  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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**Archived:** Monday, 12 July 2021 8:54:15 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Mon, 17 Feb 2020 22:07:28  
**Sent:** Mon, 17 Feb 2020 22:07:01  
**To:** MCCORMICK Lee  
**Subject:** RE: Delay of Hazelwood announcement  
**Sensitivity:** Normal

Hi Lee

Thanks for your email.

1. Hazelwood is the correct entity
2. We need to finalise construction documentation (ie adding final engineering detail to plans, etc) which is included in the ATF budget, in order to finalise the tender to provide final project costings. So it's a bit of a chicken and egg situation! We assume final costings are required at this stage and would prefer to satisfy this condition once the tender has been completed early in project delivery (Milestone 1), but please let me know if a revised budget which adds estimates of the additional items (ie contingency, permits, escalation, etc) would satisfy this condition.

Thanks Lee,

[Redacted] - Disclosing personal information

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Monday, 17 February 2020 2:11 PM  
**To:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au  
**Subject:** RE: Delay of Hazelwood announcement

Hi [Redacted] - Disclosing personal information



Thanks

Lee

**From:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Sent:** Monday, 17 February 2020 1:42 PM  
**To:** MCCORMICK Lee  
**Subject:** Re: Delay of Hazelwood announcement

Hi Lee

I hope you had a good weekend.

Just checking in to see how the legal team went last week?

Thanks

[Redacted]

Sent from my iPhone

On 10 Feb 2020, at 7:15 am, MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au> wrote:

Hi [Redacted]

Thanks for letting me know. I am hoping to have the FIA to you by the end of this week. Legal had a few questions which I have answered and will get back to them today. They should then we in a position to send me a copy I can provide to you.

Have a good trip.

Regards

Lee

**From:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Sent:** Monday, 10 February 2020 8:11 AM  
**To:** MCCORMICK Lee  
**Subject:** RE: Delay of Hazelwood announcement

Hi Lee

I hope you had a lovely weekend.

Just a quick note to let you know that we're travelling overseas the next 10 days but we'll be on emails (keeping an eye out for the financial incentive agreement) and if we need to speak by phone over that time, please reach out and we can easily arrange that.

Thanks

[Redacted]  
disclosing  
personal  
information



<image001.png>

\cbpat6

\cbpat6 [Redacted]@hazelwoodgroup.com.au | www.hazelwoodestate.com.au

\cbpat6422 Binna Burra Road, Beechmont, Queensland, Australia 4211

**From:** [Redacted]@austpec.com.au

**Sent:** Thursday, 30 January 2020 1:33 PM

**To:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>; [Redacted]

[Redacted]@hazelwoodgroup.com.au

**Subject:** RE: Delay of Hazelwood announcement

Thanks Lee

Kind Regards

[Redacted]

<image003.jpg>

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**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>

**Sent:** Thursday, 30 January 2020 12:32 PM

**To:** [Redacted]@hazelwoodgroup.com.au; [Redacted]@austpec.com.au

**Subject:** Delay of Hazelwood announcement

Hi [Redacted]

Well it almost happened! I will let you know once I hear a new day/time for the announcement.

I have updated the financial incentive agreement with the additional information you have provided. This is now back with our legal team and will hopefully be ready to send to you either tomorrow or Monday.

Regards

Lee

<image007.png>

Lee McCormick

Program Manager

Tourism Project Development

Department of Innovation and Tourism Industry Development

---

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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<image008.png>

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RTI RELEASED

**Archived:** Monday, 12 July 2021 8:54:36 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Fri, 6 Mar 2020 01:48:20  
**Sent:** Fri, 6 Mar 2020 01:47:36  
**To:** MCCORMICK Lee  
**Subject:** RE: FIA and templates  
**Sensitivity:** Normal

Hi Lee – thanks for your email. That revision is fine.

I look forward to receiving the final doc.

Thanks

[Redacted] - Disclosing personal information

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Thursday, 5 March 2020 1:53 PM  
**To:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au>  
**Subject:** RE: FIA and templates

Hi [Redacted]

[Redacted] - Disclosing trade secrets, business affairs or research personal information

RTI RELEASE

Regards

Lee

**From:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au>  
**Sent:** Tuesday, 3 March 2020 4:23 PM  
**To:** MCCORMICK Lee

**Subject:** RE: FIA and templates

Great, thanks for that Lee.

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>

**Sent:** Tuesday, 3 March 2020 4:08 PM

**To:** [Sch. 4(4)(b) - Disclosing personal information]@hazelwoodgroup.com.au>

**Subject:** RE: FIA and templates

Hi [Sch. 4(4)(b) - Disclosing personal information]

In answer to your question:

The milestone dates are just an indicative date as to when certain requirements are due to be met. If a grant recipient can meet the milestone before it is due, they can certainly submit their paper work and a financial acquittal (i.e. request for payment) earlier and before the due date. Providing they can provide all the required evidence and documentation then we can process the milestone early.

I hope that clarifies things for you.

I haven't received the final document from in-house legal yet but will forward this to you as soon as I do.

Regards

Lee

**From:** [Sch. 4(4)(b) - Disclosing personal information]@hazelwoodgroup.com.au>

**Sent:** Monday, 2 March 2020 3:33 PM

**To:** MCCORMICK Lee

**Subject:** RE: FIA and templates

Hi Lee

Thanks for those reports. They look to be fairly straightforward.

Thanks for updating the reporting dates.

One question I do have on the Milestone Dates- are activities associated with each milestone "due by" or "due on" the relevant date? For example, if we have the building approval in hand on 1 June, can we lodge all the documentation / evidence that Milestone 1 is complete and move onto Milestone 2, or would we need to wait for 15 June to arrive to formally reach the next Milestone?

Many thanks

[Sch. 4(4)(b) - Disclosing personal information]

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>

**Sent:** Monday, 2 March 2020 9:44 AM

**To:** [Sch. 4(4)(b) - Disclosing personal information]@hazelwoodgroup.com.au>

**Subject:** FIA and templates

Hi [Redacted]

Disclosing (c) - Disclosing trade secrets, business affairs or research personal information

Attached are the two report templates as requested. These will be sent through to you via SmartyGrants.

Hopefully I will have the final document for execution in the next two days.

Regards

Lee



Lee McCormick  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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2.40

Archived: Monday, 12 July 2021 8:55:53 AM  
From: [Redacted] - Disclosing trade secrets, business affairs or research  
Mail received time: Tue, 7 Jan 2020 06:08:24  
Sent: Tue, 7 Jan 2020 06:08:01  
To: OMEARA Michael  
Cc: BURTON Arnae; MCCORMICK Lee; [Redacted] - Disclosing personal information  
Subject: RE: Hazelwood Contact  
Sensitivity: Normal

Thank you Michael. We will keep this confidential until the Ministers Office announces and now that we have the formal advice, we will push on with our program in the meantime.

Kind Regards

[Redacted] - Disclosing personal information

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From: OMEARA Michael <Michael.OMeara@ditid.qld.gov.au>  
Sent: Tuesday, 7 January 2020 3:12 PM  
To: [Redacted] - Disclosing personal information @austpec.com.au  
Cc: BURTON Arnae <Arnae.Burton@ditid.qld.gov.au>; MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>; [Redacted] - Disclosing personal information @hazelwoodestate.com.au  
Subject: RE: Hazelwood Contact

Hi [Redacted] - Disclosing personal information

Just a quick note. The Min's Office (MO) is currently considering making the announcement during the two weeks of Parliament sittings in February (No fixed date at this time) or potentially March.

MO understands that you will need to put steps in place to proceed and if this can be done without losing the announcement opportunity that is understood.

I will keep you posted and please feel free to call if you have any questions.

cheers

[Redacted] - Disclosing personal information



Queensland  
Government

**Michael O'Meara**

**Communications/**

**Media manager Office of the Director-General**

Department of Innovation, Tourism Industry Development

M: [Redacted] | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

Level 37 | 1 William Street | Brisbane QLD 4000 | PO Box 15168 | City East QLD 4002

**From:** [Redacted] <[Redacted]@austpec.com.au>

**Sent:** Monday, 6 January 2020 4:12 PM

**To:** OMEARA Michael

**Subject:** Hazelwood Contact

Hi Michael

Thanks for taking the time this morning to discuss. Please see below contact information. I have got on and spoken with builders, project managers, interiors and a couple of others today so got the ball moving but not a great deal more I can do until we formalise. I will keep pushing what I can.

Speak tomorrow!

Kind Regards

[Redacted]

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**Archived:** Monday, 12 July 2021 8:55:58 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Wed, 20 Nov 2019 00:31:05  
**Sent:** Wed, 20 Nov 2019 00:27:44  
**To:** MCCORMICK Lee  
**Cc:** [Redacted] - Disclosing personal information  
**Subject:** RE: Hazelwood Estate - Business Case  
**Sensitivity:** Normal  
**Attachments:**  
 ATF Online Application From.docx;

Hi Lee – please find the draft online application form attached. A much quicker read than the Operating Model / Business Case novel! Obviously still a few gaps needing to be filled, but appreciate any feedback you may be able to offer at this stage.

Many thanks – looking forward to speaking this afternoon. Apologies for getting this to you mid-morning.

[Redacted] - Disclosing personal information

**From:** [Redacted] - Disclosing personal information  
**Sent:** Wednesday, 20 November 2019 6:54 AM  
**To:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Cc:** [Redacted] - Disclosing personal information @austpec.com.au>  
**Subject:** RE: Hazelwood Estate - Business Case

Hi Lee

Attached please find the Operating Model (Business Case) report for our application. Online application form coming shortly!

Thanks

[Redacted] - Disclosing personal information

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Monday, 18 November 2019 3:49 PM  
**To:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au>  
**Subject:** Re: Hazelwood Estate - Business Case

Great - my number is [Redacted] - Disclosing personal information

Regards

Lee

Get Outlook for Android



**From:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Sent:** Monday, November 18, 2019 3:25:18 PM  
**To:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Subject:** RE: Hazelwood Estate - Business Case

Hi Lee

Oh I've been there before! I hope they fix the issue.

Wednesday by phone will be fine. If you're able to give me your mobile number I'll give you a call at 1pm, or feel free to call me and I'll loop [Redacted] in.

Thanks [Redacted]

[Redacted]

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Monday, 18 November 2019 8:44 AM  
**To:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Subject:** Re: Hazelwood Estate - Business Case

Hi [Redacted]

Just wondering if we can either move our appointment to earlier in the day or to do it over the phone on Wednesday. I have to be home for Telstra on Wednesday afternoon and they are holding me ransom for 4 hours!

Regards

Lee

Get Outlook for Android

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**From:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Sent:** Friday, November 15, 2019 1:35:14 PM  
**To:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Subject:** RE: Hazelwood Estate - Business Case

Great, thanks Lee!

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Friday, 15 November 2019 1:03 PM  
**To:** [Redacted] <[Redacted]@hazelwoodgroup.com.au>  
**Subject:** RE: Hazelwood Estate - Business Case

Hi [Redacted]

Please find attached the test categories used by our third party assessors in their assessment of project eligibility for the ATF. As you are applying for less than \$2M you do not need to provide a full Cost Benefit Analysis so just use this document for guidance against the sections that are required on the application form.

Regards

Lee

**From:** [Sch. 4(1)(b) - Disclosing personal information] @hazelwoodgroup.com.au>  
**Sent:** Thursday, 14 November 2019 9:54 AM  
**To:** MCCORMICK Lee  
**Subject:** RE: Hazelwood Estate - Business Case

Great, thank you Lee. I hope you have a great weekend too. See you next week!

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Thursday, 14 November 2019 9:47 AM  
**To:** [Sch. 4(1)(b) - Disclosing personal information] @hazelwoodgroup.com.au>  
**Subject:** RE: Hazelwood Estate - Business Case

Hi [Sch. 4(1)(b) - Disclosing personal information]  
I have blocked off some time on Wednesday morning to review your application.  
Have a great weekend and I will see you on Wednesday.

Regards

Lee

**From:** [Sch. 4(1)(b) - Disclosing personal information] @hazelwoodgroup.com.au>  
**Sent:** Thursday, 14 November 2019 9:37 AM  
**To:** [Sch. 4(1)(b) - Disclosing personal information] MCCORMICK Lee  
**Subject:** RE: Hazelwood Estate - Business Case

Hi Lee

I'm looking forward to meeting you next Wednesday.

We're working through the application and making good progress, but it's still very much a first draft. Being conscious and respectful of your time, I would like to make sure that the draft we provide you with is in good enough shape to make the most of the time you have to review it.

With that in mind, would it be okay if I sent you a more progressed draft Tuesday PM (rather than this afternoon) in the hope that you may have a chance to have a quick flick through Wednesday morning before our 1pm meeting? If not, there are a few areas I would appreciate your guidance on that we can discuss in that meeting that won't need your prior review of the draft.

Many thanks

[Sch. 4(1)(b) - Disclosing personal information]

# HAZELWOOD ESTATE

\cbpat7

\cbpat7

\cbpat7 [Sch. 4(4)(B) - Disclosing personal information]@hazelwoodgroup.com.au | [www.hazelwoodestate.com.au](http://www.hazelwoodestate.com.au)

\cbpat7422 Binna Burra Road, Beechmont, Queensland, Australia 4211

**From:** [Sch. 4(4)(B) - Disclosing personal information]@austpec.com.au  
**Sent:** Monday, 11 November 2019 12:05 PM  
**To:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Cc:** [Sch. 4(4)(B) - Disclosing personal information]@hazelwoodgroup.com.au  
**Subject:** RE: Hazelwood Estate - Business Case

Hi Lee

Thanks fore the email, how would 1pm suit?

Kind Regards

[Sch. 4(4)(B) - Disclosing personal information]

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**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Monday, 11 November 2019 8:58 AM  
**To:** [Sch. 4(4)(B) - Disclosing personal information]@austpec.com.au  
**Subject:** RE: Hazelwood Estate - Business Case

Good morning [Sch. 4(4)(B) - Disclosing personal information]

I am free on Wednesday 20 November anytime between 9am and 2pm if you would like to meet.

I have set aside some time this Friday to review your draft as I will be out of the office Monday and Tuesday next week.

Look forward to meeting with you both next week.

Regards

Lee

**From:** [Redacted] - Disclosing personal information @austpec.com.au  
**Sent:** Sunday, 10 November 2019 6:25 PM  
**To:** MCCORMICK Lee  
**Cc:** [Redacted] - Disclosing personal information  
**Subject:** Hazelwood Estate - Business Case

Hi Lee

Hope all is well. We are aiming to have a 1<sup>st</sup> draft completed by COB Thursday 15<sup>th</sup> of Nov. We will still have a few items needing work ie economic data amendments etc but the application and financial model will be in a form ready for discussion.

Would you have any availability on either Monday 18<sup>th</sup> or Wednesday 20<sup>th</sup> of Nov to meet with [Redacted] and myself?

Thanks again for your assistance.

Kind Regards

[Redacted] - Disclosing personal information

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Archived: Monday, 12 July 2021 8:56:52 AM  
From: [Redacted] - Disclosing personal information  
Mail received time: Wed, 13 Nov 2019 23:37:12  
Sent: Wed, 13 Nov 2019 23:36:36  
To: [Redacted] - Disclosing personal information MCCORMICK Lee  
Subject: RE: Hazelwood Estate - Business Case  
Sensitivity: Normal

Hi Lee

I'm looking forward to meeting you next Wednesday.

We're working through the application and making good progress, but it's still very much a first draft. Being conscious and respectful of your time, I would like to make sure that the draft we provide you with is in good enough shape to make the most of the time you have to review it.

With that in mind, would it be okay if I sent you a more progressed draft Tuesday PM (rather than this afternoon) in the hope that you may have a chance to have a quick flick through Wednesday morning before our 1pm meeting? If not, there are a few areas I would appreciate your guidance on that we can discuss in that meeting that won't need your prior review of the draft.

Many thanks

[Redacted] - Disclosing personal information

HAZELWOOD  
ESTATE

\cbpat3

\cbpat3

\cbpat [Redacted] - Disclosing personal information @hazelwoodgroup.com.au | www.hazelwoodestate.com.au

\cbpat3422 Binna Burra Road, Beechmont, Queensland, Australia 4211

From: [Redacted] - Disclosing personal information @austpec.com.au  
Sent: Monday, 11 November 2019 12:05 PM  
To: MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
Cc: [Redacted] - Disclosing personal information @hazelwoodgroup.com.au  
Subject: RE: Hazelwood Estate - Business Case

Hi Lee

Thanks fore the email, how would 1pm suit?

Kind Regards

[Redacted] - Disclosing personal information

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**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>

**Sent:** Monday, 11 November 2019 8:58 AM

**To:** [Redacted]@austpec.com.au

**Subject:** RE: Hazelwood Estate - Business Case

Good morning [Redacted]

I am free on Wednesday 20 November anytime between 9am and 2pm if you would like to meet.

I have set aside some time this Friday to review your draft as I will be out of the office Monday and Tuesday next week.

Look forward to meeting with you both next week.

Regards

Lee

**From:** [Redacted]@austpec.com.au

**Sent:** Sunday, 10 November 2019 6:25 PM

**To:** MCCORMICK Lee

**Cc:** [Redacted]

**Subject:** Hazelwood Estate - Business Case

Hi Lee

Hope all is well. We are aiming to have a 1<sup>st</sup> draft completed by COB Thursday 15<sup>th</sup> of Nov. We will still have a few items needing work ie economic data amendments etc but the application and financial model will be in a form ready for discussion.

Would you have any availability on either Monday 18<sup>th</sup> or Wednesday 20<sup>th</sup> of Nov to meet with [Redacted] and myself?

Thanks again for your assistance.

Kind Regards

[Redacted]

[Redacted]  
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personal  
information

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**Archived:** Monday, 12 July 2021 8:57:51 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Wed, 19 Feb 2020 23:00:40  
**Sent:** Wed, 19 Feb 2020 23:00:05  
**To:** MCCORMICK Lee: [Redacted] - Disclosing personal information  
**Subject:** RE: Hazelwood FIA and PMP - for your final consideration  
**Sensitivity:** Normal

Hi Lee – many thanks for sending this through. We are reviewing and will come back to you early next week.

Thanks

[Redacted] - Disclosing personal information

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Tuesday, 18 February 2020 2:57 PM  
**To:** [Redacted] - Disclosing personal information @hazelwoodgroup.com.au; [Redacted] - Disclosing personal information @austpec.com.au  
**Subject:** Hazelwood FIA and PMP - for your final consideration

Good afternoon [Redacted] - Disclosing personal information

Please find attached the FIA and PMP for your final checks.

Please especially look at the timing of milestone payments. Please note that all parts of a milestone must be completed before the next milestone payment will be made.

In the project management plan:

- I have changed reference to Austpec to Hazelwood – please confirm this is correct – it needed to be Hazelwood to reflect the FIA.
- Please check the stage completion dates and confirm this will still be the same.

Next steps:

1. Once you are happy with the FIA and PMP please return to me with any changes – the PMP can be changed with track changes, the FIA will need to have comment boxes.
2. I will then finalise the document for signing and provide to you.
3. Neil O'Brien will sign on behalf of the State and a copy of the final document will be provided to you.

[Redacted] - Disclosing trade secrets, business affairs or research

If you have any questions please give me a call.

Regards

Lee





**Lee McCormick**  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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**Archived:** Monday, 12 July 2021 8:58:49 AM  
**From:** [Redacted] - Disclosing personal information  
**Mail received time:** Tue, 26 Nov 2019 04:43:33  
**Sent:** Tue, 26 Nov 2019 04:43:12  
**To:** MCCORMICK Lee: [Redacted] - Disclosing personal information  
**Subject:** RE: Information request  
**Sensitivity:** Normal

Hi Lee

Please find a summary paragraph below.

Hazelwood’s preliminary funding requirement of \$1.2 million was determined based on initial estimates of project costs for the purposes of an informal post bushfire recovery meeting, and prior to engaging a quantity surveyor to confirm these estimates based on the new scope and designs. The formal funding request of \$1.8 million reflects the confirmed capital costs.

[Redacted block]

Please let us know if anything else is required.

Thanks

[Redacted] - Disclosing personal information

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Tuesday, 26 November 2019 8:38 AM  
**To:** [Redacted] @hazelwoodgroup.com.au>; [Redacted] @austpec.com.au>  
**Subject:** Information request

Good morning [Redacted] - Disclosing personal information

Could I please trouble you for a summary paragraph on why you have increased the funding request from \$1.2m to \$1.8425 and what the additional funds will be used for? I just need to provide some information in my brief to justify the increase.

Thanks and regards

Lee



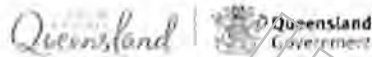
**Lee McCormick**  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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RTI RELEASE

Archived: Monday, 12 July 2021 8:58:57 AM  
From: WARD Dominic  
Sent: Fri, 29 May 2020 02:21:28  
To: [Redacted] personal information  
Cc: MCCORMICK Lee  
Subject: Re: Investment Fund  
Sensitivity: Normal

\f0Thanks Lee.

\f0  
\f0Hi [Redacted] personal information

\f0  
\f0I look forward to talking with you next week.

\f0  
\f0Best Regards

\f0  
\f0Dominic

\f0Sent from my iPhone

\f0

\f0On 29 May 2020, at 10:35 am, [Redacted] @austpec.com.au> wrote:

\f0

Thank you for the introduction Lee

Hi Dominic, would you have any availability today to discuss?

Kind Regards

[Redacted] personal information

\f0<image003.jpg>

\f0

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**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Friday, 29 May 2020 9:04 AM  
**To:** [Redacted] <[Redacted]@austpec.com.au>  
**Cc:** WARD Dominic <Dominic.Ward@ditid.qld.gov.au>  
**Subject:** RE: Investment Fund

Good morning [Redacted]

As discussed during our meeting on Wednesday, part of Neil O'Brien's team includes the Tourism Investment Attraction Unit.

The Director of this unit is Dominic Ward. Dominic is a specialist in the area of tourism investment. His contact details are:

\f0<image001.png>

**Dominic Ward**

\f0

Director

Tourism Investment Attraction

Tourism Industry Development

Department of State Development, Tourism and Innovation

P: 07 3333 5278 | M: [Redacted] | E: [dominic.ward@ditid.qld.gov.au](mailto:dominic.ward@ditid.qld.gov.au)

I have provided Dominic with some background information on your project and he is more than happy to discuss possible options with you if you would like to give him a call.

Best regards

Lee

**From:** [Redacted] <[Redacted]@austpec.com.au>  
**Sent:** Wednesday, 27 May 2020 6:15 PM  
**To:** MCCORMICK Lee  
**Subject:** Investment Fund

Hi Lee

[Redacted]

Again, just a thought bubble but wanted to run it past you.

Kind Regards

Sch. 4(4)(B) - Disclosing personal information

\f0<image003.jpg>

\f0

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Archived: Monday, 12 July 2021 8:59:17 AM

From: [Redacted] - Disclosing personal information

Mail received time: Tue, 28 Jan 2020 08:55:37

Sent: Tue, 28 Jan 2020 08:52:05

To: MCCORMICK Lee

Cc: [Redacted] - Disclosing personal information

Subject: RE: Safety Standards

Sensitivity: Normal

Attachments:

[Redacted] - Disclosing trade secrets, business affairs or research

Hi Lee

Thanks for your email.

[Large redacted area with 'RTI RELEASE' watermark]

Many thanks

[Redacted] - Disclosing personal information

HAZELWOOD ESTATE

\cbpat3

\cbpat3

\cbpat3 [Redacted] @hazelwoodgroup.com.au | www.hazelwoodestate.com.au

\cbpat3422 Binna Burra Road, Beechmont, Queensland, Australia 4211

**From:** MCCORMICK Lee <Lee.McCormick@ditid.qld.gov.au>  
**Sent:** Friday, 24 January 2020 10:50 AM  
**To:** [redacted] <[redacted]@hazelwoodgroup.com.au>  
**Cc:** [redacted] <[redacted]@austpec.com.au>  
**Subject:** Safety Standards

Good morning [redacted]  
[redacted] -  
[redacted] disclosing

[redacted] Sch. 4(4)(7)(1)(c) - [redacted] trade secrets, business affairs or research  
[redacted] information

RTI RELEASE

If you have any questions please give me a call to discuss.

Regards

Lee



**Lee McCormick**  
Program Manager  
Tourism Project Development  
Department of Innovation and Tourism Industry Development

P: 07 3333 5147 | E: [lee.mccormick@ditid.qld.gov.au](mailto:lee.mccormick@ditid.qld.gov.au) | W: [www.ditid.qld.gov.au](http://www.ditid.qld.gov.au)

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RTI RELEASED

**Archived:** Monday, 12 July 2021 8:52:15 AM  
**From:**  
**To:**  
**Cc:**  
**Subject:** RE: Confirmation of Submission of Business Case to the Attracting Tourism Fund  
**Sensitivity:** Normal

---

\cbpat2Hi [Redacted] [Redacted]

\cbpat2

\cbpat2I have provided all of these documents to Deloitte for their assessment.

\cbpat2

\cbpat2Thanks so much for getting these through. I will keep you posted.

\cbpat2

\cbpat2Have a great weekend.

\cbpat2

\cbpat2Regards

\cbpat2Lee

\cbpat2

\cbpat2**From:** [Redacted] [Redacted] <[Redacted]@hazelwoodgroup.com.au>

**Sent:** Friday, 22 November 2019 10:03 AM

**To:** MCCORMICK Lee

**Cc:** [Redacted] [Redacted]

**Subject:** RE: Confirmation of Submission of Business Case to the Attracting Tourism Fund

\cbpat2

\cbpat2Attachments 9 – 17 (end)

\cbpat2

\cbpat2**From:** [Redacted] [Redacted]

**Sent:** Friday, 22 November 2019 10:00 AM

**To:** 'MCCORMICK Lee' <Lee.McCormick@ditid.qld.gov.au>

**Cc:** [Redacted] [Redacted] <[Redacted]@austpec.com.au>

**Subject:** RE: Confirmation of Submission of Business Case to the Attracting Tourism Fund

\cbpat2

\cbpat2Attachment 8

\cbpat2

**\cbpat2From:** [Redacted] - Disclosing personal information  
**Sent:** Friday, 22 November 2019 9:59 AM  
**To:** 'MCCORMICK Lee' <Lee.McCormick@ditid.qld.gov.au>  
**Cc:** [Redacted] - Disclosing personal information @austpec.com.au  
**Subject:** RE: Confirmation of Submission of Business Case to the Attracting Tourism Fund

\cbpat2

\cbpat2Attachments 1 - 7

\cbpat2

**\cbpat2From:** [Redacted] - Disclosing personal information  
**Sent:** Friday, 22 November 2019 9:58 AM  
**To:** 'MCCORMICK Lee' <Lee.McCormick@ditid.qld.gov.au>  
**Cc:** [Redacted] - Disclosing personal information @austpec.com.au  
**Subject:** FW: Confirmation of Submission of Business Case to the Attracting Tourism Fund

\cbpat2

\cbpat2Hi Lee

\cbpat2

\cbpat2Attached please find the submitted ATF Application for Hazelwood Estate. I will send Attachments 1 – 17 through to you in separate emails.

\cbpat2

\cbpat2Thank you for your assistance in this process. Please let me know if there is any additional information or clarification required.

\cbpat2

\cbpat2Kind Regards,

\cbpat2 [Redacted] - Disclosing personal information

\cbpat2

HAZELWOOD  
ESTATE

\cbpat2

\cbpat2

\cbpat2 **sch 414(6) - Disclosing personal information** @hazelwoodgroup.com.au | [www.hazelwoodestate.com.au](http://www.hazelwoodestate.com.au)

\cbpat2422 Binna Burra Road, Beechmont, Queensland, Australia 4211

\cbpat2

\cbpat2

\cbpat2**From:** [service@smartygrants.com.au](mailto:service@smartygrants.com.au) <[service@smartygrants.com.au](mailto:service@smartygrants.com.au)>

**Sent:** Friday, 22 November 2019 9:56 AM

**To:** **sch 414(6) - Disclosing personal information** @hazelwoodgroup.com.au>

**Subject:** Confirmation of Submission of Business Case to the Attracting Tourism Fund

\cbpat2

\cbpat2Your Business Case submission to the Attracting Tourism Fund has been received.

\cbpat2**Submission Number: SBC200001**

\cbpat2A copy of your submission is attached. You can also return to <https://ditidtourism.smartygrants.com.au> at any time to view your submission, but now that it is submitted it can not be changed.

\cbpat2To contact us about your submission email: [ATF@ditid.qld.gov.au](mailto:ATF@ditid.qld.gov.au). Please include the Submission Number quoted in this email on all correspondence.

\cbpat2

RTI RELEASE

Archived: Monday, 12 July 2021 9:00:30 AM  
From: [Redacted] - Disclosing personal information  
Mail received time: Wed, 2 Oct 2019 07:40:16  
Sent: Wed, 2 Oct 2019 07:39:49  
To: MCCORMICK Lee  
Subject: Thank you  
Sensitivity: Normal

Hi Lee

Thank you again for taking the time to meet today. Please send through any items that you need clarification on or any gaps where you need further information and I will turn it around asap.

My contact information is below and I look forward to speaking soon.

Kind Regards

[Redacted] - Disclosing personal information

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